

Inventory of the

**Vice President For  
Finance and Facilities  
Office**

Records

in the

Northern Illinois University Archives

**UA 5**

## INTRODUCTION

The University Archives began to acquire records from the Office of Budget and Planning, and later the Office of the Vice President for Finance and Facilities, in the mid-1960's. Printed copies of the university's budgets are added annually, and there are periodic additions of office records added as well. There are no restrictions on access to these materials.

137 boxes  
74.50 linear feet  
1941 - present

## SCOPE AND CONTENT

Most of the materials in this Collection are official university budgets which date from the mid-1950's. These documents include several separate series of budgets created to reflect different fund sources: Capital, Appropriated, Non-Appropriated, and Grant Resources. Appropriated Budgets are supplemented by an annual volume of Working Papers which provides complete personnel allocations by costs centers/departments (including individual salaries). The Non-Appropriated Budgets include information on both locally generated funds and bond revenue funds. Other important sets of documents found here are the university's primary planning records (RAMP) and some of the general office files of the budget office from the second half of the 1980's forward. Although there are several files on Student Fees in this collection, the budgets for student fees allocated by the NIU Student Association are NOT located here. Other important university financial records may be found in UA 47, Vice President for Business Affairs, and UA 3, Board of Trustees Minutes. Data on faculty salaries may also be found in UA16, Provost Office Records.

## HISTORICAL SKETCH

With the attainment of university status in 1957 NIU created a Department of Research in 1958 which became the Bureau of University Research in 1959. In 1973 the Bureau reorganized into the Office of Academic Space Analysis and the Office of Analytical Studies, both of which reported to the Associate Provost. Effective September 1, 1978 both offices reported to a newly established Office of Budget and Planning. Franklin Van Buer, the first director of this office reported directly to the president. This move brought together the budgeting for business and academic affairs with an Office of Analytical Studies supporting both the budgeting and planning functions. In 1983 the Board of Regents created a fourth Vice Presidency for Administrative Affairs, and the Office of Budget and Planning became part of the new domain, and Professor Eddie Williams was named director. With reorganization two years later in 1985, Eddie Williams became the first Vice President for Finance and Planning. At this time the Board also created a fifth Vice Presidency, that for Development and External Relations. In 1996 Finance and Planning became Finance and Facilities.

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	6	Institutional Support, 1987
	7	Insurance, 1991
	8	Internal Budget Meeting, 1990
	9	International & Special Programs, 1992
	10	Lampi, Heikki, visit canceled Nov. 1991
	11	President LaTourette, 1991-1992
	12	Laundry Equipment, 1987
	13	Law, 1991-1992
	14	Learner-Trainee Program, 1992
	15	Legislative Audit Commission Procurement, 1986
	16	Liberal Arts & Sciences (College of), 1991-1992
	17	Library and Information Studies, 1992
	18	Library Facilities Planning Committee Report, 1987
	19	Lowden Hall Open House for Students, 1990
	20	Lowden Hall Room 109 Proposal, n.d.
	21	Mathematical Association of America, Newsletter, Fall 1991
	22	McClellan Engineering, 1990
	23	Media Services, 1987, 1990
	24	Medicare, 1988
	25	Meeting Areas/NIU & Community, 1989
	26	Moving Expense Policy, 1988, 1991-1992
	27	NACUBO, 1989, 1991



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40	28	NATLSCO, 1987-1988
	29	National Association of Mathematicians, Newsletters, 1991-1992
	30	Natural Gas Procurement, 1992
	31	Non-Appropriated Budget Requests, 1987
	32	Normal Road Accident Study, 1989
	33	Office Professionals Conference, 1991-1992
	34	Operating Staff Council, 1991-1992
	35	Operating Staff, Outstanding Operating Staff Awards, 1992
	36	Organization for Academic Women's Equality, 1990
	37	Organizational Charts, FY92
	38	Outside Legal Services, 1989
	39	Patents/Licences - Royalties, 1986
	40	Payroll (Salary Adjustments), 1991
	41	Payroll System, 1986
		Personnel
	42	Administrative (Reviews & Salaries) 1991-1992
	43	Military Duty, 1990-1991
	44	Miscellaneous, 1984-1992
	45	Miscellaneous, Civil Service, 1991-1992
	46	Miscellaneous Exemptions, 1991-1992
47	Salaries, Civil Service, 1992	
41	1	Petty Cash Procedures, 1989
	2	Physical Plant Structure, 1990-1991
	3	Pol Tax, 1991
	4	Population Projections (Chicago-Metro), 1991
	5	Presidential Review, 1991
	6	Presidential Teaching and Research Professorships, 1991
	7	Printing Budget, 1990-1991
	8	Professional Certification, 1989
	9	Professionalism - Q. Heard, 1992
	10	Programming & Activities, 1990
	11	Project Updates, 1990
	12	Provost, 1986-1992
	13	Property Offers, 1989
	14	Psychology, Class Fee Requests, 1990
	15	Public Opinion Lab, 1986-1991
	16	Public Safety, 1986-1987, 1990, 1992
	17	Publications, 1987-1991
18	Publications, Director of, 1991	
19	Purchasing Rules, 1992	
20-21	Racial Issues, 1988-1992	

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41	22	Raycom (Leadership Search Service), 1989, 1991
	23	Recommendations, 1989-1990
	24	Records Management, 1987
	25	Recruitment & Retention of Minority Faculty & Students, 1986-1987
42	1	Regency Vice Presidents, 1988-1991
	2	Reorganization (Organizational Charts), 1985-1988
	3	Retirement, 1987-1991
	4	Sales and Service Accounts, 1991
	5	Sangamon State University (Collective Bargaining Agreements), 1992 Searches
	6	Associate Athletic Director for Development, 1990
	7	Head Basketball Coach, 1990
	8	Director of Campus Recreation, 1991
	9	Employee Wellness and Assistance Program, 1991
	10	Materials Management Director, July 1990
	11	Director of Physical Plant, 1991-1992
	12	Director of Purchases, 1990
	13	Space Administrator II, 1989
	14	Eddie Williams File - 1992
	15	Shutdowns, 1987, 1990
	16	Sick Leave Payout, 1989-1991
	17	Skybox, 1990
	18	Smoking Issues, 1990-1991
	19	Snow, Doug - Memos, 1989-1990
	20	Social Security, 1991
	21	Sociology, Class Fee Requests, 1991
	22	Software Policy, n.d.
	23	Southern Illinois University, Student Trustee Questionnaire, 1989
	24	Space Utilization Reporting System (SPUR), 1989, 1991
	25	Sponsored Projects Activity, 1991-1992
	26	Sports Medicine (Deficit), 1990
	27	Staff Analysis, 1992
	28	State Employees Combined Appeal Campaign, 1992
	29	Stats Reports, 1988-1990
43	1-2	Status of Minorities, Presidential Commission on, 1989-1992
	3	Status of Women, Presidential Commission on, 1989-1991
	4	Stevens Building, (1986-2000)
	5	Student Affairs, 1986-1992
	6	Student Association, 1986-1992
	7	Student Costs - General, 1972-1990
	8	Student Employment, 1991-1992

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43	9	Student Judicial Code (booklet), 1983
	10	Student to Student Grant Proposal, 1986
	11	Summer Groups at NIU, 1990-1991
	12	Summer Hours, 1983-1991
	13	Summer Session Expenses, 1990
	14	Supportive Professional Staff, 1991-1992
44	1-7	Support Function Reviews, 1982-1989
45	1-3	Support Function Reviews, 1990-1991, 1993
	4	Tax Increment Financing (TIF), 1985-1989
	5	Technology, Class Fee Requests, 1991
	6	Telecommunications, 1985, 1987-1992
	7	Transportation Reports, 1989-1992
	8	Tree Transplanting, 1991
	9-10	Tuition, 1986-1992
	46	1
2		Unity in Diversity, 1988-1991
3		University College Proposal, 1991
4		University Council General File, 1989-1991
5-6		University Council Meetings, 1990-1992
7		University Council, Steering Committee, 1989-1990
8		University Resources for Women, 1990-1991
9		Vending, 1985-1988
10		Vending Machine Commissions, 1990-1991
11		Vice Presidents' Meetings (NIU), 1986-1987
12		Vice President's Meetings (State University Association), 1985-1992
13		Video Display Terminals (VDT's), 1989-1990
14		Video Equipment, 1989-1990
15		<u>Visions</u> Newsletter, 1991-1992
16		Eddie Williams - Miscellaneous, 1988, 1990-1992
17		WNIJ Radio Station, 1990-1991
18		Ziols, Gregory, Bloomfield Industries (letter), 1992
47		1
	2-5	Disabilities, Presidential Commission on Persons with, 1988-1994
	6	Disability Issues, 1993-1994
48	1	Discrimination Task Force, 1987-1990
	2	Graham Hall, [includes asbestos reports], 1989-1990
	3	Human Resource System, 1989-1991

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48	4-5	Indirect Costs, 1985-1988, 1990-1991
	6	Institutional Research, 1990-1991
	7	Interior Facility Environments Committee, 1989-1991
	8	Investment Committee Meeting, 1990-1991
49	1	Legal, 1985-1991
	2	Minorities, Presidential Commission on Status of, 1993-1994
	3	Minority Administrative Positions at NIU, 1986-1991
	4	Physical Plant, 1990-1991
	5	Sexual Orientation, President's Task Force on Discrimination Report, 1993
50		Athletics:
	1	Administrative Policy & Procedures, (1987-1996)
	2	Annual Report, 1996
	3-5	Audit, FY 1994, 1996, 1997
	6	Corporate Sponsorship, 1990-1991
	7	Fees, FY 1994
	8-9	Funding, FY 1994-1995
	10-11	Gender Equity, FY 1996-1997
12-13	NCAA Certification, 1993-1995	
51	1	Huskies Sports Radio Network - Affiliate Contracts, (1989-1996)
	2	SportsChannel Chicago, Contracts and Correspondence, 1989-1990
	3	Cultural Affairs Committee, October 16, 1996
	4	Disability Issues, FY 1996
	5	Gender Equity Task Force, 1993
	6	Fire Protection, Agreements with City of DeKalb, 1987-1990
	7	Campus Life Building, Meeting Minutes and Correspondence, Re: Construction, 1994
	8	Parking Structure, Walker Reports, 1992
	9	Parking Structure, General Information, Publicity, 1993-1994
	10	Environmental Health and Safety, Newsletters, 1999-
52		Board of Trustees
	1	Organizational Resolution, 12/12/1995
	2	Members, Policies, Priorities, Correspondence, 1996-1997
	3-15	Meeting Minutes, Related Documentation, & Correspondence, 1996-1997
	16	Handouts for Illinois Association of School Business Officials Lease/Purchase Agreement, 1997

<u>BOX</u>	<u>FOLDER</u>	<u>DESCRIPTION</u>
53	1-	Financial Reports, 1994, 1997-
		Master Plans:
54	1-7	Space Allocation Master Planning Study, January 23, 1995
55	1-5	Space Allocation Master Planning Study, January 23, 1995
56	1	Space Allocation Master Planning Study, January 23, 1995
	2	Building/Development Plans, 1964, 1983
	3	North 40 Master Plan Report, July 1991
	4	West Campus Master Plan, Technical Report, Spring 1997
	5a-b	Sasaki Associates Master Plan Report, September 1988
		Sasaki Materials:
	6	Agreements, 1986-1989
	7	Brochure and Related Correspondence, 1987-1988
	8	Space Inventory, 1986
	9	Campus Planning Committee, 1987-1988
	10	Site/Landscape Integration, July-August 1986
	11	Site Selection Committee, July-August 1986
	12	Lorado Taft Campus and The University Master Plan, September 18, 1986
	13	Campus Master Plan, Working Briefs, 1986-1987
57	1-5	Correspondence and Related Documents, May 1986- October 1989
	6	E. Williams visit, April 4-6, 1988
58	1	ACE (American Council on Education) Fellows, 1976/1977, 1991
	2	Alumni Demographics, 1987
	3	Architects, 1989-1991
		Arena:
	4	1985-1986
	5a&b	Application, July 1989, revision 1990
	6	Design Criteria, July 1989
	7-10	Correspondence and Related Documents, March 1989-June 1991
59	1	Land Appraisals, 1989
	2	Questions and Responses, 1989
	3	Hearing, March 15, 1990
	4	Re-Application, July 1990 *[see also Box 73]
	5	Application, November 15, 1990
	6	Argonne National Laboratory, 1989, 1994, 2002

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		Asbestos:
59	7	Procedures, 1988; Air Testing, 1988-1989
	8a	Agreements, Parkland Laboratories, 1989-1990
	8b	Report, Health Services Building, 1989; Correspondence, 1991/1992
		Athletics:
	9	Capital Projects, February 1992
	10	Five-Year Plan, & Bleachers, FY 1992
	11	Basketball Court, 1992
	12	Basketball Ticket Sales Audit, 1990-1991
	13	Outdoor Volleyball/Basketball Courts, 1991
	14	Scoreboards, 1989-1991
	15	Soccer Field Bleachers, FY 1992
	16	Softball/Baseball Fields, 1989-1991
	17	Ticket Office Software, 1990
	18	Backbone Project, 1991-1992
	19	Black Choir, 1990-1992
	20	Black Choir - Alumni Association, 1989-1991
	21	Bookstore Renovation, 1991
	22	Bookstore, Shoplifting, 1988
60	1	CADD - Space Management, FY 1991
	2	Carroll Avenue Closing, 1985-1990
	3	Centennial Information, 1991-1992
	4	Deaf Persons Research & Training Center, (Perri Property), 1990-1991
		DeKalb:
	5	City of, (includes street issues), 1987-1992
	6	Agreements, 1992
	7	Municipal Tax on Natural Gas, 1991
	8	South Annie Glidden Road Corridor Plan, October 1989
	9	Sanitary Sewer Infiltration, 1990
	10	East Campus Lighting Project, 1991
	11	Engineering Building Closing, Sycamore, IL, 1990-1991
	12	Faraday Hall II, 1989-1990
	13	Historic Preservation, 1990-1991
	14	Hoffman Estates/Western Suburbs Facility, 1990
	15	Holmes Student Center, Guest Room Operations, 1986-1991
	16	Holmes Student Center, Space Allocation, 1986-1991
	17	Libraries, NIU, 1980-1989
61	1	Lorado Taft, 1986-1990
	2	Lucinda Avenue Improvement Project, 1990-1991
	3	Normal Road Barrier Project, 1990

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61	4	Parking, 1987-1991	
	5	Parking Committee, Ad Hoc Administrative, 1986-1988	
	6	Parking Structure Committee, 1990-1991	
	7	Permanent Improvements, 1986-1991	
	8	Remodeling Request, 1991	
	9	Rental Space, 1987, 1989	
	10	Research Park, 1985-1989	
	11	Roberts School, Purchase, 1985-1986	
	12	Roberts School, Remodeling, 1986-1989	
	62	1	Rockford College, 1988
		2	Rockford Industrial Survey Report, 1990
			Rockford RFP (Request for Proposals):
3		Early City Proposals, 1988	
4		Old Post Office, 1990	
5		Wischweh, 1988	
6		City Proposal, 1990	
7		Sreenan & Cain, 1990	
8		Doyle Associates, 1990	
9		Fridh Corporation, 1990	
10		Holub, 1990	
11		O'Donnell, 1990	
12		County Farms, 1990	
13		First Rockford Group, 1990	
14		Charles Thomas, 1990	
15		Manrod, 1990	
16		Hoisington, 1990	
17		Rockford Public Schools, 1990	
18		James Bailey, 1990	
19		Barber-Colman, 1990-1992	
20		Whitehead, 1990	
21		William Charles, 1990	
22		Rockford Site Selection Notes, 1990	
23		Rockford Site Selection Committee, 1990	
24	Rockford Facility A/E Selection, 1991		
63	1	Small Business Development Center, 1990	
	2	Albert Smart Memorial, 1990-1991	
	3	Technology Commercialization Center, 1986-1990	
	4	University Plaza Building, Appraisal, 1987	
	5	White Way Sign, Annie Glidden Road, 1991	
	6	White Way Sign, Athletics, 1989-1991	

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63	7	Leased Facilities, 1986-1991
	8	Properties, Possible Acquisitions, 1987-1991
	9	Floor to Ceiling Store, Appraisal, 1989-1991
	10	Mini-Storage of DeKalb, 1991
	11	Williams Property Closing, 1990
	12-13	"Thumb" Property/Zoning, (1979-1988)
64	1	"Thumb" Property Closing/Zoning, 1988-1989
	2	Zoning, (1970-1988)
	3	Build Illinois Projects, 1988-1992
	4	Budget Materials, FY 1991
	5-6	Capital Budgets, FY 1990-FY 1992
	7-8	Capital Development Board, FY 1988 & 1989, 1989-1992
65	1	Capital Development Board Asbestos Projects, 1991
	2	Capital Improvement Projects: Definitions and Guidelines, 1991-1992
	3	Capital Projects, 1990-1992
	4	Capital Projects Summary, FY 1992
	5-6	Appropriated Capital Budgets, FY 1992, FY 1993
	7	Appropriations/Reappropriations, July 1990
	8	Non-appropriated Capital Regular Plan, FY 1991
	9	Capital Reallocation, FY 1992
	10	Revenue Bond Operation Space Rentals, 1978, 1985-1991
	11	Multi-Year and FY 1992 Budget
	12	Multi-Year and FY 1993 Budget
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2		Americans with Disabilities Act (ADA), Compliance, 1993-1996, 1998
3		ADA Annual Reports, 1992-1995
4		Asbestos, Correspondence, FY 1994
		Athletics:
5		Board, FY 1995
6		Board, Long Range Plan, FY 1994
7		Reports, Board of Regents, 1990-1994
8-9		NCAA Certification, FY 1995
10		Contracts & Agreements, 1989-1995
67	1	Title IX Gender Equity, FY 1994
	2	Intercollegiate Athletics, Recommendations for Addressing Appropriated Fund Reduction, June 1, 1993
	3-5	Budgets, FY 1994-FY1996
	6	Northern Advantage Plan, 1994
	7-10	Huskie Stadium Renovation, 1992-1995



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68	1	Athletics, Huskie Stadium Seating, 1993-1996 Arena:
	2	Feasibility Study Committee, September 1994-May 1995
	3	Feasibility Consultant Selection Committee, Oct. 1994-April 1995
	4	Consultants - KPMG Peat Marwick, Nov. 1994-June 1995
	5	BOR Commitments and Correspondence, June 1994-June 1995
	6	Project, Correspondence and Related Information, 1989-1996
69	1	Black Choir, FY 1994 & FY 1995
	2	Black Studies, Center, FY 1994
	3	Business Industry Services (BIS), Lease, FY 1994
	4	Castle Drive Entrance, Information, Committee, Etc., 1992-1994
	5-6	Centennial Information/Committee, 1992-1995
	7	Computer Access for Students, 1994
	8	Engineering Building - Sycamore, FY 1994
	9	Engineering Building [Main Campus] ,Ground Breaking Ceremonies, 1993
	10	Engineering Building [Main Campus], FY 1994
	11	Family Leave Policy, 1993, 1996
	12	Fire Protection, FY 1994
	13	Flood Control, FY 1994
70	1	Health Center, FY 1994
	2	No Smoking Designations, Requests, 1988-1995
	3	Recreation Center, News Clippings, 1982-1986
	4-5	Rockford Area Career Center, 1993-1994
	6	Social Science Research Institute, (1993-2003)
	7	Space Allocation, 1994
	8	Tysdale School, FY 1995
	9	Woodstock Conference Center, FY 1994
	10	Productivity Report (PQP Follow-Ups) (IBHE), FY 1994
71	1	Athletics Audit, Program Review 1993
	2	Backbone, Campus Internet, 1992-1993
	3	Black Choir, 1992-1993
	4a & b	Palmer Building (Broadcast Center), 1985-1990
	5	Business Industry Services, 1990-1992
	6	Lucinda Avenue Project, 1991-1992
	7	Dyre Property (Human Resources Bldg.) 1991-1998
72	1	Forster Property Annexation (Human Resources) 1992
	2	Fire Protection, 1991-1992
	3	Founders Library, (1991-2001)

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	5	Kishwaukee Hall, 1989-1990	
	6	Knetsch House (Univ. Resources Latinos) 1992-1993	
	7	Lucinda Avenue Reconstruction Project, 1992-1993	
	8	Rice Hotel (SSRI) Remodeling, 1992	
	9	Wirtz House, 1988-1992	
	10	Woodstock Conference Center, 1990-1992	
	11	Altgeld Renovation, 1995-1997	
	12	Art Annex, (1990-1996)	
		Arena:	
	13	Briefing Book for Board of Regents, September 1994	
	14	Correspondence, 1995-1997	
	73	1-2	Application, July 1990
		3	Hastings& Chivetta, 1990
4		International Facilities Group, 1995-1996	
5		Prime Group, 1995-1996	
6		Turner Construction, LaSalle Partners, 1995-1996	
7		Reports, 12/19/1995, 1/16/1996	
8		Fiscal Impact Study, 1996	
9		Fund Raising, Financing, 1995-1996	
		Athletics:	
10		Report to Board of Trustees, June 1996	
11		Gullickson Tennis Court Dedication, April 22, 1996	
74	1	NCAA Peer Review, 1992-1994	
	2	Oversite Compliance Committee, n.d.	
	3	Softball Field, 1995	
	4	AutoCAD Sessions, 1995	
	5	Beverage Contract, 1997	
	6-8	Big Picture, 1994-1996	
	9	Black Choir, 1995-1999	
	10	Black Studies Center, 1996-1997	
	11	Board of Trustees, Treasurer Bond/Function, etc., 1995-1996	
	12	Bookstore, Holmes Student Center, 1996	
	13	Bridge, Mid-Campus, 1996	
	14	Building Automation Systems, 1996	
	15	Business Industry Services (BIS), 1994-1997	
	16	CADD/CAFM, December 1995	
	17	Campaign Cabinet, 1994-1995	
	18	Campus Construction Projects Tour, 1996	
	19	Campus Security & Environmental Quality Committee, 1996	

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74	20	Centennial Committee, 1994-1995
	21	Centennial Tour Project, 1995
	22	Child Care, Campus, (1990-1997)
75	1	Computer Laboratories Master Plan Committee, 1996
	2	Contracts, Miscellaneous, FY 1996
	3	Dance Security Policy and NPHC Concerns, 1996-1997
	4	DeKalb, City of, Comprehensive Plan, 1996
	5	DeKalb, City of, Correspondence, 1995-1997
	6	Disability Issues, 1991-1992, 2000
	7	Disaster Relief Policy, 1996
	8	Elevator Projects, 1995-1996
	9	Environmental Protection Agency Training Site, 1997
	10	Faraday West Insurance, 1995
	11	Finance & Facilities, Associate V.P. Search, 1996-1997
	12-13	Financial Information System Project, 1996-1997
	14	Financing Options for Financial Reporting System, April 1997
	15	Financial Transaction Review Committee, 1995
	76	1
2		Flood Damage Reports, 1996; Flood Control Project, 1997
3		Heritage & Vision Presentation, FY 1996
4		Hiring Procedures Manual, 1997
5		Historic Preservation, (1993-1997)
6		Hoffman Estates Education Center (HEEC), 1995-1996
7		Holmes Student Center, 1995-1996
8		Human Resource Services, 1996-1997
9		I.D. Badges, 1997
10		I.D. Charge System, 1994-1996
77	1	Illinois Association of School Business Officials, 1995-1997, 2005
	2	Illinois, Higher Education Infrastructure, 1996
	3	Intelligent Classroom, 1995
	4	Interactive Multimedia Communications Center, 1994
	5	Lagoons, 1996
	6	Lake County, 1997
	7	Landscape, Campus, n.d.
	8	Latinos, University Resources for, 1995-1996
	9	Lighting, 1996-1997
	10	Lorado Taft/Bliss Property, 1995
	11	Microfridge Purchase Correspondence, 1994-1996
	12	Microfridge/NIU Housing Correspondence, 1995-1996
	13	Microfridge Vendors, 1995-1996

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77	14	Minority Enrollment Trends, 1996
	15	Northern Star, 1995-1996
	16	Parking Memos & Correspondence, (1990-1996)
	17	Physical Therapy Program, 1994
	18	PQP Productivity Report for 1995, 1995-1996
	19	Qualification Based Selection (QBS), 1991-1996
	20	Recycling, 1996-1997
	21	Refrigerant/Chilled Water, 1993-1996
78	1	Residence Halls, Master Plan, 1994-1996
	2	Resources, Space and Budgets Committee, (1995-2003)
	3	Scoreboard Advertizing Contract, 1984-1990
	4	Service Enhancement Committee, 1996-1997
	5	Signage, (1991-1998)
	6	Smoking Issues, (1987-1997)
	7	Smoking Policies, (1986-1999)
	8	Smoke Free Building/Designated Smoking Area List, 1987-1997
	9	Students Legal Assistance Office, 1995
	10	Swen Parson Hall, 1996
	11	Technology Enhancements Initiative, 1994-1997
	12	Telemarketing Center/Grant Towers, 1997
79	1	Tuition, 1994-1997
	2	Turnover Rates, 1996
	3	University Apartments, 1996-1997
	4	West Campus Master Plan, 1996
		Fees:
	5-6	Fee Review-All Fees, 1995-1997
	7	Athletic, 1994-1997
	8	Bond Revenue FY 1997 & FY 1998, 1995-1997
	9	Bus, 1994, 1996
	10	Health Center, 1996
	11	Off Campus Delivery, Rockford, 1996
	12	Room and Board, 1995-1997
	13	Student Activity, 1995-1997
	14	Student Bar Association, 1996
	15	Income Fund, 1995-1997
	16	Infrastructure (Program Statement), 1994
	17	Land Opportunities, General, (1996-2006)
80	1	Huskie Stadium, East Stands Construction, 1995-1996
	2	Huskie Stadium, West Stands, 1996
	3	Sodding and Plantings, Wirtz Quadrangle, 1990-1991

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80	4	Student Association, Capital Projects, 1996	
	5	Tunnels & Utility Piping, 1994-1996	
	6	Capital Improvement Projects, FY 1992-1997	
	7	Capital Budget Requests, FY 1996	
	8	Capital Requests, FY 1997	
	9	Capital Projects, FY 1997	
	10	Capital Projects & Presidential Approval Items, FY 1997	
	11	Capital Requests, FY 1998	
	12	Capital Budget, FY 1998	
	13	Capital Development Board, (1994-1998)	
	14	Deferred Maintenance, 1996-1997	
	15	Lapse Projects, 1996	
	81	1	Revenue Bond Budgets, FY 1996-1999
		2	Revenue Bond Authorization, 1996
		3	Revenue Bond System, FY 1997-FY1999
4		Bureau of the Budget, 1995-1996	
		Budget:	
5		Internal FY 96, 1994-1996	
6		Internal Requests, 1995-1996	
7		Internal FY 98, 1996-1997	
8		Internal Recisions, FY 1996-FY1998, 1996-1997	
9		Non-Appropriated Fund Budgets, 1991-1996	
10		Operating, FY 1996, 1994-1996	
11		Athletic Budget, 1995-1999	
12		Appropriations, 1994-1995	
13-14		Budget, Appropriated Funds, FY 1997 & FY 1998, 1995-1997	
		Illinois State Legislation, FY 1997:	
15		Development Bill, 1996-1997	
16	Lapse Period Change, 1997		
82	1	Legislative Hearings, 1996-1997	
	2-3	Illinois State Legislature, FY 1996 & FY 1997, 1995-1997	
	4-5	Legislative Audit Commission, FY 1996 & FY 1997, 1994-1997	
	6-9	Auditor General, 1996-1997	
	10	Auditor General's Report for FY 1996, 5/13/97	
83	1	Audit Compliance, FY 1997, 1995-1997	
	2	Audit, External, FY 1997, 1996-1997	
	3	Audit, Internal, FY 1997, 1996-1997	
		Illinois Board of Higher Education:	
	4	Technical Questions, FY 1996, 1994-1995	
5	Bond/Project Requirements, FY 1997, 1996		

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83	6	Correspondence & Reports, FY 1997, 1996-1997	
	7-8	Discussion Budget for FY 1997 & FY 1998, 1995-1997	
	9	Salary Survey, 1997	
	10	Affirmative Action, 1997-1999	
	11	Altgeld Remodeling, 1998 Athletics:	
	12	Audits, 1996-1999	
	13	Development, FY 1998	
	14	Gender Equity, 1995-1999	
	15	Men's Sports, FY 1998	
	16	Women's Sports, FY 1998	
	17	NCAA, FY 1999	
	18	Miscellaneous, FY 1998	
	84	1	Black Student Protest Movement at NIU, 1962-1970, by Jeffrey Hart [Student Thesis, Fall 1997]
		2	Demonstration Policy (SIU), 1998
		3	Environmental Health & Safety, 1998-1999
		4	Finance & Facilities Division Cabinet, 1998
		5	Huskie Bucks, Information and Correspondence, FY 1999
		6	Minority Issues, (1997-2003)
7		Naming Concern (Tom Kennedy Recycling Center), 1998	
8		Physical Plant, 1997-1998, 2000	
9		Remembrance Committee, 1997-1998	
10		University Council, 1998-2000	
11		Art Annex Contract File, 1984-1989	
12		Broadcast Center Purchase, 1992-2000	
13		Art Gallery Chicago, leases, 1988-1994	
14		Holmes Student Center Rehab, photos, 1989	
15		Human Resource Services, Newsletters, Programs, 1999-	
85a	1	Campus Security and Environmental Quality Committee, (March 1998- June 2003)	
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		Chessick Practice Center:
	16	Feasibility Study for College of Law Technology Skills Center, March, 2002

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117	17	Chessick Practice Center cont.: Review Report for New Courtroom Technology Skills Center, May, 2003	
	18	Monthly Report Number 1, October, 2012	
	19	Monthly Report Number 2, November, 2012	
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	21	Monthly Report Number 4, January, 2013	
	22	Monthly Report Number 5, February, 2013	
	23	Monthly Report Number 6, March, 2013	
	24	Monthly Report Number 7, April, 2013	
	25	Monthly Report Number 8, May, 2013	
	26	Monthly Report Number 9, June, 2013	
	27	Monthly Report Number 10, July, 2013	
	28	Monthly Report Number 11, August, 2013	
	29	Country One Room School House: Tysdal/Berg School Relocation and Renovation Development, 1995-1998	
	30	Gilbert Hall: Program Statement Report for Renovation, November, 2008	
		Illinois Association of School Business Officials (IASBO) Building:	
	31	Construction Photos, No Date	
	32	Construction Photos, June 10, 1999	
	33	Construction Photos, May 12, 1999	
	34	Construction Photos, February 9, 1999	
	35	Construction Photos, December 14, 1998	
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	37	Construction Photos, November 19, 1998	
	38	Construction Photos, October 29, 1998	
	39	Construction Photos, October 21, 1998	
	40	Construction Photos, Illinois Association of School Business Officials (IASBO) Building: Construction Photos, October 15, 1998	
	41	Construction Photos, September 17, 1998	
	42	Exterior Photos, May 1996	
	43	Interior Photos, May 1996	
	44	North 40: Master Plan Report by Teska Associates Inc. And Hampton, Lenzini and Renwick, Inc., July, 1991	
		Northern Illinois University Proton Treatment and Research Center:	
	45	Technology Specifications Report, December, 2008	
	46	Groundbreaking Celebration Brochure, logo, and Photo, 2008	
		Northern Illinois University: University Space Allocation Master Planning Study:	
	47	Volume 1 Summary Report, January, 1995	
	48	Volume 2 Detailed Report, January 23, 1995	

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117	49-50	Northern Illinois University: University Space Allocation Plan (Phase 2), October 3, 2001	
	51	Rockford Career/Education Center: Program Analysis Submittal Report by Pedriana Gustafson, Inc., June 11, 1992	
118	1	Foundation Engineering Report by Pedriana Gustafson, Inc., March 26, 1993	
	2	Project Report by Pedriana Gustafson, Inc., September, 1993	
	3	Environmental Assessment of 10 Acre-Parcel by Pedriana Gustafson, Inc., February 10, 1994	
	4	Construction Photos, July, 1994	
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		Utility System Planning Project:	
	21	Condition and Capability of the Facilities Appendix (Part One), 1990	
	22	Analysis of Alternatives and Recommended Future Plans Report (Part Two), 1991	
	23	Executive Summary Report, February, 1991	
	24	Executive Summary Report, March, 1991	
	25-26	Watson Creek: Flood Study and Master Plan Report, June 1997	
		West Campus:	
	27	Renovation and Construction (Photos), No Date	
	28	Master Plan Concept Briefs by Sasaki Associates, Inc., 1986	
	29	Master Plan Technical Report by JJR Incorporated, Spring, 1997	
	30	Improvements Schematics Report, April, 1997	
	31	Geotechnical Engineering Report by Hanson Engineers, Inc., May 6, 1997	

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	43	Final Preliminary Draft Report, June, 2002	
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	47	Summary Appraisal Report by Reed L. Carnahan and Associates, 2009	
	48	Preliminary Site Improvements for Roadways by Hanson Professional Services, Inc., September 2010	
	49	Infrastructure Improvements Report, June 7, 2012	
	50	Wirtz and McMurry Hall: Occupancy Plan Report, March 23, 2003	